Civic Commons

Reimagining Our Cities'
Public Assets

Studio Gang



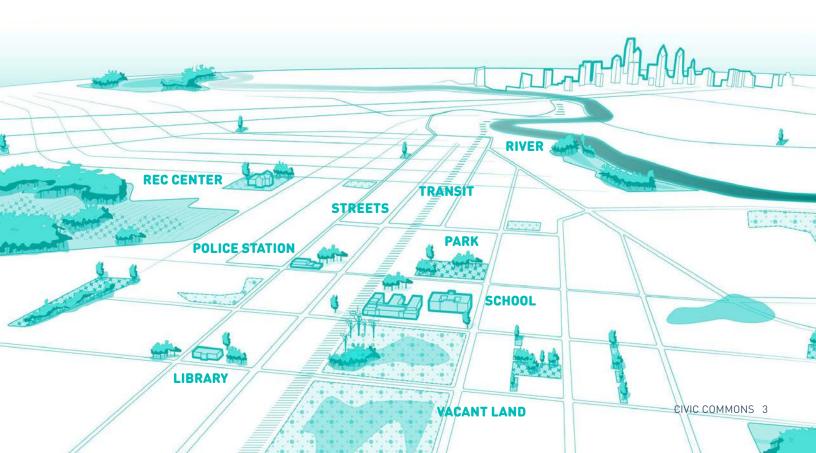
To spark a vibrant urban future, start with what's there.

Today's American cities confront a complex range of critical issues. From climate change to unemployment, housing to public safety, responding to these varied challenges can easily seem beyond municipal reach.

But our cities already have the foundation in place for their twenty-first-century renaissance, though it may be hiding in plain sight.

The public buildings, institutions, land, water bodies, and infrastructure inherited from earlier generations are ready for us to see them anew—as a powerful network of civic assets ready to be activated for the current needs, desires, and dreams of all the people who share and shape them.

This booklet offers a new look at the community anchors we have and the vibrant hubs our public spaces can become when we invest in collective urban life. Its vision focuses on positive transformation at the architectural scale—where personal experience and aspirations meet broad, long-range planning efforts—in order to spark the imagination and spur us to work together toward realizing the abundant potential of what we hold in common



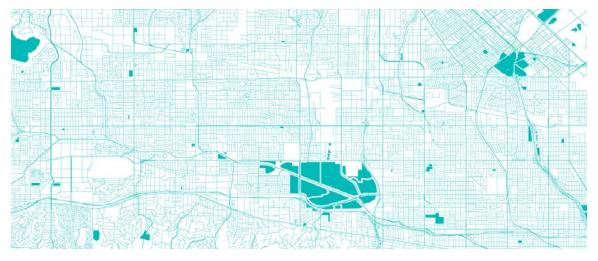


	Executive Summary	07
	Process What's Possible? What's in Your City? What You Can Do	10 11 12
The state of the s	Strategies The Commons Libraries Parks Recreation Centers Police Stations Schools Streets Transit	16 18 20 22 24 26 28 30
	Possibilities Our Neighborhood of Focus See Hear Combine Library Park Recreation Center Police Station School Street Transit Moving Forward	35 37 39 41 42 46 50 54 58 62 70 75
	Techniques Field Research Due Diligence Street Composition Building Typologies "Combine" Worksheet Sketch	78 80 82 84 86 88
	Selected Bibliography	92
	Acknowledgments	96

"Civic Commons" Public Asset Networks: Detail Views



Chicago



Los Angeles



New York City

Executive Summary

Civic assets like parks, libraries, and schools are more than physical spaces—they are democratizing places and forces that foster inclusion and opportunity. But today the key, unique contributions they bring to their cities are at risk due to decay, inattention, and even abandonment that undermines their abilities as community anchors. Seeking to build success in cities by reversing these trends of decline and disinvestment, in 2014 a group of national funders and local civic leaders launched Reimagining the Civic Commons. With five pilot cities across the US, this three-year initiative intends to make the first comprehensive demonstration of how a connected set of public assets can gain new purpose and relevance that yields greater, more equitable prosperity for communities. Importantly, the project's approach is grounded in rethinking these assets as a single network—a commons—and re-tuning them to better operate together toward expanding their individual and collective capacities to do public good.

Much great work has already resulted from the Civic Commons initiative. This current moment is ripe for exploring how a creative and collaborative architectural approach can advance the project. Supported by our partners at the Knight and Kresge Foundations, and the City of Philadelphia, our studio's inquiry involved three major components: 1) building a working understanding of the history and present condition of a city neighborhood's civic assets, both physical and programmatic; 2) learning from the community about their neighborhood's current strengths, challenges, and changes they'd like to see; and 3) developing design ideas, conveyed through exciting and accessible images, that describe how assets could collectively become more vibrant hubs of city life in the near-term and make these ideas tools that people can use to advocate for the kind of places they want to live in.

This booklet shares the process and potential of this approach to help communities everywhere activate their civic commons.

First, its **Process** section provides a guide for undertaking this kind of work in any American city. This section breaks down the process of identifying, studying, designing with, and building engagement and support for investing in civic assets. Second, its Strategies section presents our initial design ideas about how seven types of existing assets—parks, libraries, police stations, schools, recreation centers, streets, and transit—can be altered to better reveal their possibilities, connect for mutual benefit, and engage the public. As its diagrams explain, all of these design ideas are intended to be practical, flexible, cost-effective, and able to be adaptively sequenced and implemented over time. Third, its **Possibilities** section envisions how these ideas can be implemented in one particular neighborhood area. Responding directly to the people and places of Southwest Philadelphia, its proposed visions demonstrate how relatively simple design moves, when considered together, can support a more vibrant future for all who make cities their home. Finally, its **Techniques** section provides tools and tactics you can use to activate the civic commons in your city.

Process

What's Possible?

People are the city. People make the city. And every city has a stake in the health and safety of its populace, the quality of its education system, the state of its economy, the impact of climate change, the need for infrastructure, and the engagement of its citizens as active participants in their future. These shared concerns serve as a starting point for envisioning cities that are responsive to their people and ever-changing conditions. They provide a foundation for engaging with existing assets, places, and relationships to imagine what is possible. They also act as touchstones that cities can return to as they evaluate and continue to shape their civic commons over time.

Health Integrated Wellness

Holistic community health that addresses the physical, mental, and social needs and aspirations of society

Security Public Safety

Relationships and environments that support productive encounters between people and institutions

Education Open Opportunity

Multiple, accessible places and platforms for skill sharing, knowledge transfer, and talent discovery

Economy Inclusive Growth

Economic development that makes socio-economic mobility possible for everyone

Environment Sustainable Practices

Conscientious actions and behaviors that mutually support people, water, land, and wildlife

Infrastructure Engaged Ownership

Partnerships formed to reclaim, invest in, manage, and repurpose shared systems to benefit everyone

Society Social Solidarity

A sense of belonging and a commitment to cooperating for collective well-being

What's in Your City?

Every city has a combination of public buildings, institutions, land, water, and infrastructure that affect everyone's quality of life. These assets are collectively owned and operated for community benefit. In many American cities, they were created and constructed by different people at different points in time, and continue to be thought of as performing separate and specialized roles in society.

Reconsidering these assets today as part of a single, interconnected civic commons involves focusing on the relationships between them—building a kind of ecological understanding of how they operate together within the context of a particular city.

Examining how selected assets relate to one another spatially, functionally, and experientially makes it possible for you to identify how they do or do not currently work together to affect city life. This understanding makes it possible for you to speculate about how they might work together differently, both in the near future and longer term. With these ideas in mind, you can start to strategize about how current local initiatives can connect with existing assets to expand on their core capacities, combining in new ways that generate exciting spaces, uses, and experiences which benefit people and communities.

LIBRARIES



PARKS



REC CENTERS



POLICE STATIONS



SCHOOLS



STRFFTS



TRANSIT



These civic assets represent only a selection of the wide variety available in American cities. Other types include cultural centers, plazas, fire stations, churches, post offices, homeless shelters, and water bodies.

What You Can Do

Envisioning how any city's civic assets can become a vibrant commons involves identifying value in what already exists, actively engaging community stakeholders and other local experts, and creatively working through how each asset can be leveraged, both individually and collectively.

Involving community leaders and residents in this process from the very beginning is particularly key to successfully activating a commons. Their special knowledge and recommendations produce stronger physical and programmatic ideas that people are already invested in, and their partnerships are essential for making these ideas a reality.

You can reimagine your city's assets as a powerful civic commons using three steps:

SEE

Start with what's there

Research, observe, experience, and investigate
Develop an understanding of the physical place and its condition

HEAR

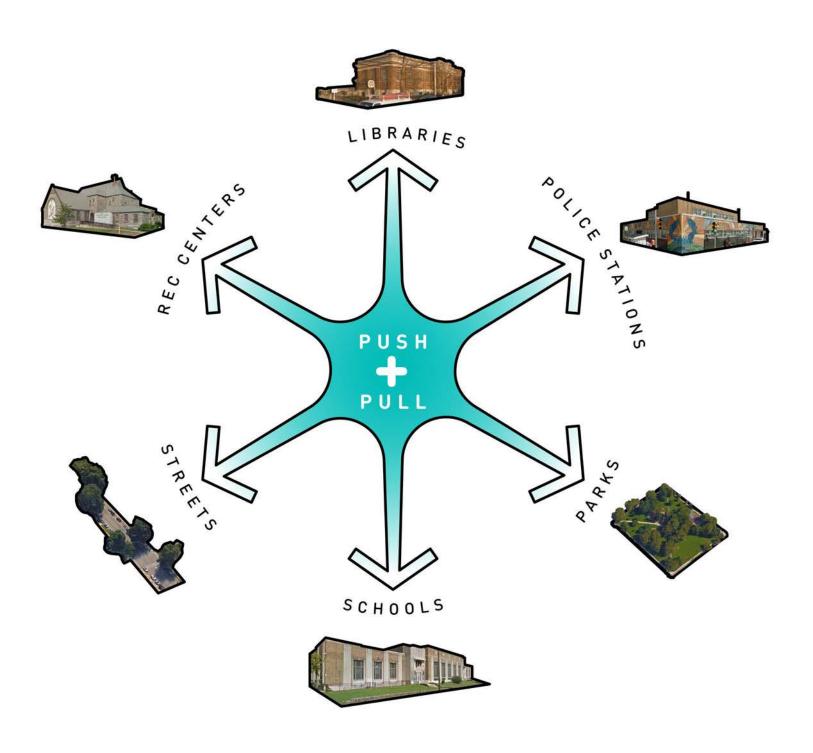
Listen and learn

Have conversations, meet organizations, engage institutions, and pay attention Allow your thinking to be influenced by the knowledge and creativity of local people

COMBINE

Match what's there with what's possible

Combine meaningful ideas in exciting ways
Recognize what's working elsewhere, and originate new solutions
Articulate specific, actionable ideas
Make investments that demonstrate capacity and leverage partnerships



When civic assets push their programming and resources beyond their usual boundaries while simultaneously pulling in the offerings of other institutions, they generate new opportunities and energize their neighborhoods.

Strategies

The Commons

Parks, libraries, police stations, and other publicly-owned assets have historically operated independently and within their own systems, but when understood and developed as a collective they can better serve the needs of neighborhoods and benefit the city as a whole. Investing in these key shared spaces and linking them in new ways to make them more relevant to their communities allows the commons to reach and involve more people and to foster neighborhood identity and a sense of belonging. Over time, this network helps a community grow stronger and more empowered to inclusively and iteratively shape its own future.

Investing in assets in ways that **reveal**, **connect**, and **engage** can create positive radiating effects on their surroundings. Providing physical and programmatic means through which institutions can take overlapping ownership of the space in and between them reinforces the strength of their network and the integrity of commons as a whole.

REVEAL

Make activities and opportunities that already exist evident and available, illuminating possibilities and enhancing overall civic presence

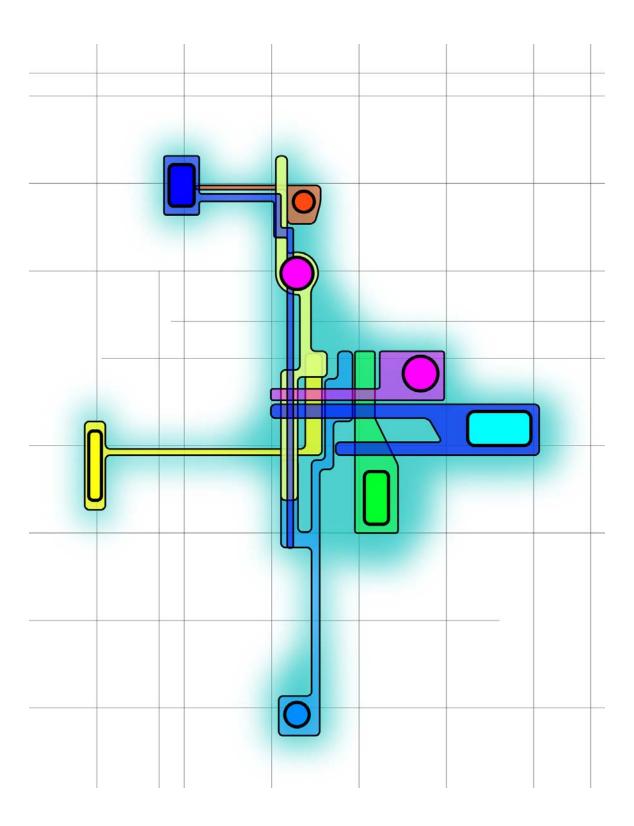
CONNECT

Increase accessibility and synergy by concentrating and distributing programs and services, combining them in new ways and inviting in new programs

ENGAGE

Attract and involve many different people, generating social capital and empowering collective action

In the section that follows, we introduce seven types of civic assets from the perspective of their roles in society and their influences on people and places. This includes a brief discussion of their core functions, plus ideas for activating new programmatic and physical possibilities.



Civic Commons "Heat Map"

Activated as a network, civic assets pulse with energy that radiates outward into their neighborhoods, creating new and exciting spaces, experiences, activities, and social connectivity.

Open Libraries to Opportunity

Help libraries transition from inward-oriented spaces of storage and individual study to inviting places of growth and gathering

Public libraries have driven social mobility in the United States since Benjamin Franklin helped to establish lending libraries for public use. Today, with more than 120,000 public libraries across the country and over 90 million visits per year, the library system persists as a key means of access to an abundance of resources and public programming that improves people's lives. Libraries everywhere have begun to re-tool and adapt their services to incorporate new and digital means of knowledge exchange. To support this evolution we now need to make their buildings follow suit.



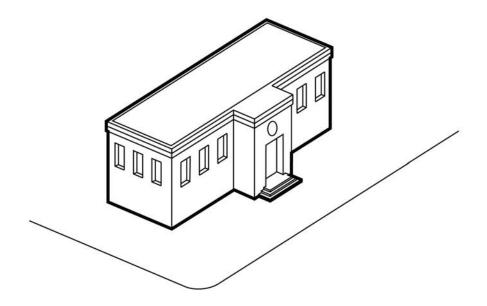


Designed to house books and provide spaces in which to read them, the physical presence of most public libraries can be intimidating to potential users, for whom their interiors feel closed off and inaccessible. For example, libraries have become a critical resource for job training and employment services. But while nearly 90 percent of Americans agree this is an important role, most aren't aware of the breadth of opportunities their local branch offers.

You can better connect people with the diversity of resources and programming

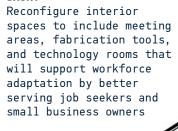
inside libraries by opening them in a variety of ways to extend their physical reach, create more flexible program space, and improve their civic presence.

With simple, smart interventions you can leverage libraries' unique ability to provide services that bring diverse groups of people together, aid the local workforce, benefit the economy by stimulating visitor spending in the surrounding neighborhood, and strengthen the community as a whole.





SHORT





Extend the library with a covered outdoor space that becomes a new neighborhood destination, customizable for a variety of programs and events



MEDIUM

Make activities happening on the inside more visible from the outside by opening the facade and reorienting the front door toward primary streets

SHORT

Invite the public inside with generous and accessible entrances that engage the street and offer welcoming places to gather

Shape Parks into Experiences

Magnify the power of parks by making open spaces exciting, inviting, and ecologically dynamic

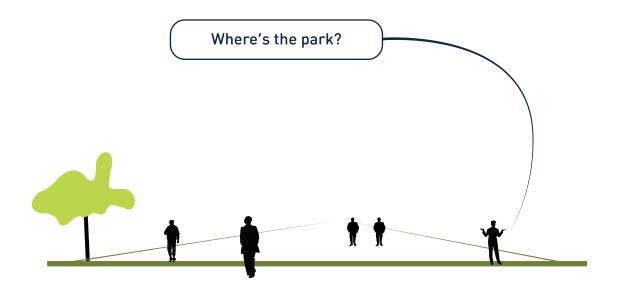
Nearly 10 percent of city land in the US is park land, adding up to a total of almost two million acres nationwide. This vast constellation of open space is valuable for far more than the picturesque, pastoral qualities that parks were prized for in the 19th century.

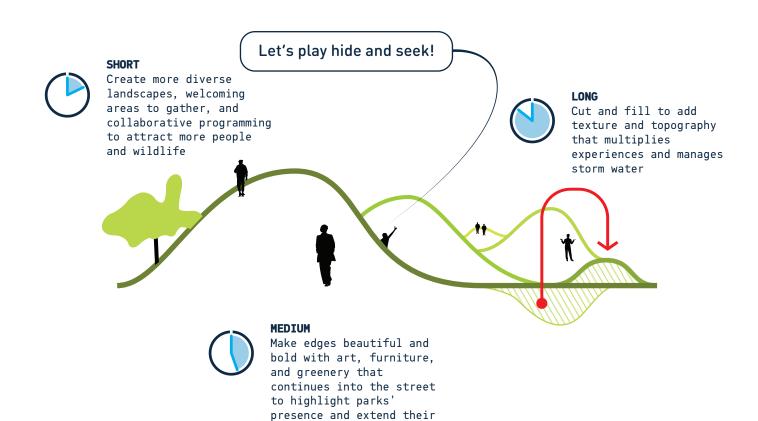


For many city dwellers, urban parks are their main opportunity to experience nature, and today it is widely understood that engaging, functioning parks can make people healthier, happier, and more productive. Parks have been found to improve health, lower crime, and reduce ADHD symptoms in children. They also perform free "ecosystem" services" that benefit cities, such as reducing strain on aging storm water systems, providing critical habitat for wildlife, and improving air quality.

Beyond these community-wide physical and mental health benefits, parks are a fundamental driver of economic development. In cities like Chicago, parks add an average of 1.5 percent in value to properties within a two-block radius. Small and even undeveloped parks together add 3.5 percent. That same Chicago park system brings in \$1.4 billion—nearly 17 percent—of the city's total annual tourism revenue.

Whether you're addressing an underdeveloped park or even a vacant lot, there are many strategic physical and programmatic investments you can make that allow urban open spaces to live up to their full potential.



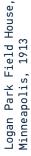


inviting reach

Move Recreation Centers Toward Wellness

Expand recreation centers' programming and presence to support the whole person and engage a broader audience

Since the turn of the 20th century, recreation centers, or "field houses," have served neighborhood needs not met by green space alone. When President Theodore Roosevelt visited the first US park with a field house in 1907, he declared it "the most notable achievement in any American city." At their inception these buildings offered people a combination of year-round social, health, education, and recreation services. Their success as a public asset is reflected in the enduring sentiment in many cities that every "good" park must have a recreation center.



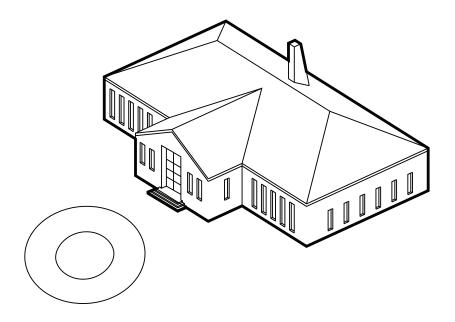


Despite this celebrated original role, today's rec centers provide a narrower set of offerings, even as demand for a spectrum of wellness services and amenities has grown in response to increasing awareness of the necessity of a holistic approach to health.

We can activate rec centers' broader potential in the 21st century and make them buzzing wellness hot spots by supplementing their recreation

offerings with other community health opportunities, such as on-site medical care and information, nutrition classes and workshops, stress-relieving activities, and social events and gathering spaces where people can build friendships and combat isolation.

You can transform your rec center by making a variety of simple alterations. Through opening facades and interior walls, and renovating underutilized spaces so they can be rented by wellness tenants, you can remove physical barriers to participation and supervision, help park users and staff move more easily between inside and outside, and facilitate fruitful partnerships and leasing agreements with complementary service providers. This last possibility is especially exciting, because giving rec centers rentable space can bring in specialized health services, generate income, develop diverse programming that attracts a broader market, and keep programming dynamic by allowing municipalities (via contract terms) to find new tenants as community preferences change over time.





LONG

Make room for holistic

healthcare by adding new, leasable space **MEDIUM** Remove barriers to participation and supervision by combining closed, single-purpose rooms into larger open spaces



SHORT

Activate entrances and sidewalks by making space for mobile services and amenities like health trucks, food trucks, and library bookmobiles

Let in light and air by connecting indoor areas with outdoor gathering and activity spaces

MEDIUM

Center Police Stations on Community

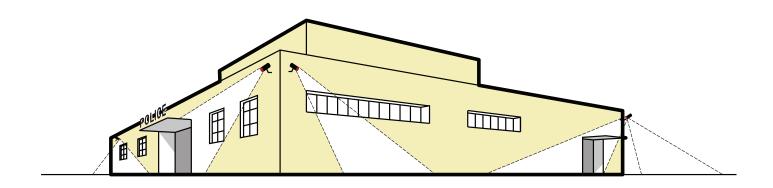
Transform urban stations into social hubs where officers and neighborhood residents can interact in positive ways

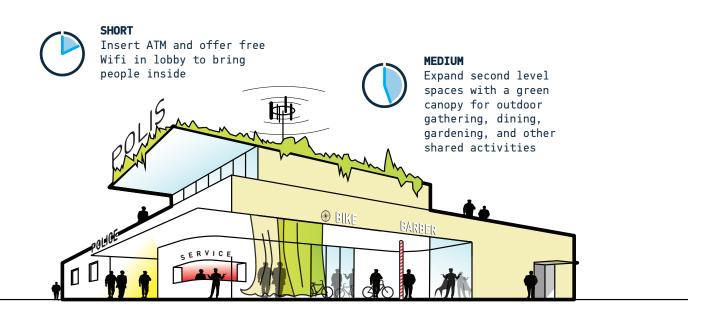
Since 17th-century watchmen checked in at small "watch boxes" while patroling on foot, American policing has undergone continuous change, with police stations evolving from providing sleeping quarters for officers to including office space, file storage, and interrogation rooms. In the 20th century stations expanded into large-scale structures and police districts sprawled outward as patrolling by car replaced the traditional walking beat.



Today the vast dimensions of urban space work to isolate police and their stations from the communities they serve. Commuting long distances to large stations surrounded by parking lots, officers patrol their multineighborhood districts from their squad cars. Opportunities for meaningful daily engagement with their districts' residents, as well as their fellow officers, are far too rare. Police stations have become fortress-like structures, buffered from the public by parked squad cars and often serving as little more than a jail. These buildings are no longer seen as part of the community or in service of it.

By looking past these connotations and reimagining police stations as civic assets waiting to become centers of their community, you can help transform them from hermetic fortresses into neighborhood hubs where many types of productive exchanges between police, residents, and city officials take place. Through identifying common needs and aspirations of officers and community members, and then making shared spaces where they can eat, work, play, and learn together, you can encourage beneficial relationships to grow—supporting familiarity and fellowship, building the reciprocal trust needed for public safety, and reinforcing the programming and social connectivity of the civic commons as a whole.







SHORT

Use art, furniture, and paint at the entrance apron to welcome visitors and invite socializing on this new "front porch"



LONG

Open up lower level with lively retail such as a barber shop, bike shop, and outdoor cafe

Cultivate Schools into Innovation Campuses

Encourage the growth of healthy citizens and scientists by developing schools and school grounds into green laboratories

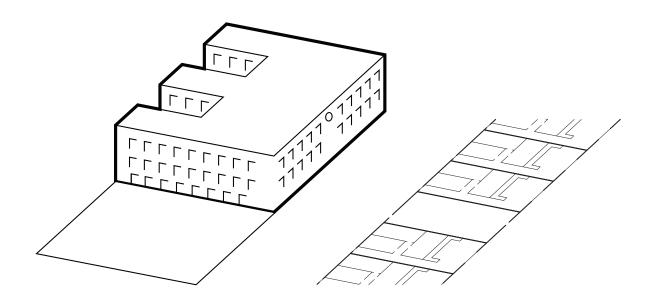
With an estimated 97,000 elementary and secondary schools across the US, serving nearly 50 million students, schools have an outsized influence on the education, health, and welfare of youth, families, and neighborhoods. Many city schools are grappling with a number of major challenges, including population shifts affecting enrollment; declining budgets; increasing debt and pension obligations; and providing social services beyond their core educational mission. Meanwhile, they continue to prepare students to participate in society and a global economy that requires fundamental skills and rewards exceptional ones. The latter is especially true for math and science, in which US students are catching up but still lag behind their international counterparts. Further, many of these students are affected by the health crisis that leaves one-third of children in the US overweight or obese, negatively impacting their mental health, economic future, and cognitive functions necessary for academic achievement.



Urban schools' physical plant presents us with many opportunities to holistically address these challenges. Most schools were designed as indoor environments, surrounded by parking lots and other paved spaces not usable for learning. But when we reconsider the potential of all surfaces as an extension of the classroom, we can make underused spaces into laboratories for experiential learning that better connect students and the broader community with educational and wellness opportunities.

Hamilton Disston Elementary, Philadelphia, 1923

Converting schools into integrated science and agriculture campuses—where students help grow healthy food and learn biological, culinary, and healthy living skills—is one exciting direction you can invest in. By strategically planting school grounds and adjacent vacant land with gardens and other species you can add natural beauty to neighborhoods and give students the chance to observe, nurture, and experiment with natural systems every day. You can also partner with land management organizations to train and employ local residents to help maintain these new green spaces. As they grow, you'll experience how they enhance the learning environment, reduce stress, improve the morale of students and teachers, and inspire neighborhood pride and investment.





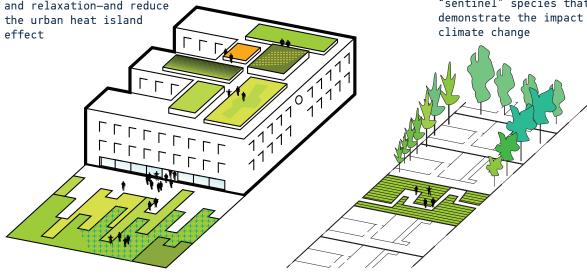
MEDIUM

Convert roof surfaces to greenhouse and garden classrooms that can also be used for play, dining, and relaxation—and reduce the urban heat island effect



SHORT

Adapt adjacent vacant land for agriculture and phenological science experiments by planting crops, orchards, and "sentinel" species that demonstrate the impact of climate change





LONG

As green spaces extend into the surrounding neighborhood, collaborate with partner organizations to manage land as public open space for recreation and community gardening and gathering



SHORT

Outfit kitchens and cafeterias to incorporate local and grown-on-site produce in lunches and lunch table socializing

Make Streets into Places

Enliven neighborhood streets with activities and civic presence that inspire use, ownership, and community cohesion

Streets are the fabric that connect a city and its people. This ubiquitous urban system defines neighborhoods, enables movement, and knits together the civic realm. In physical terms, streets, sidewalks, and other rights-of-way constitute a significant portion of city land, ranging from just under 30 percent in New York City to over 40 percent in cities like Portland, Houston, and Washington, D.C. Annually, the US spends approximately \$155 billion per year in federal, state, and local funds on building and maintaining our street and highway networks. But despite this significant share of land mass and investment, many streets fail to live up to their potential beyond supporting vehicular movement.

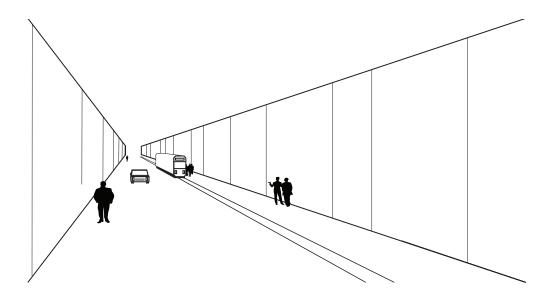
Chinatown Street, San Francisco, 1955



When we make streets work as places, not simply thoroughfares, they become civic assets that contribute to the well-being and prosperity of cities. They can improve public health through neighborhood walkability that is associated with decreasing risks for obesity and chronic disease. They influence economic growth by transforming dull commercial corridors into vibrant destinations that encourage local spending. They make cities more resilient when designed to manage storm water, reduce the urban heat island effect, and fill in gaps in the open space network. Their character and

quality can inspire socializing and new relationships, express neighborhood identity and pride of place, and support the social networks that make collective community action possible.

Everyone in a city is a pedestrian every day. Starting with this fundamental perspective, you can make many different simple interventions that amplify the functionality and fulfill the promise inherent in streets' civic fabric.





LONG

Add a dynamic roof canopy to provide shade and shelter, encouraging an active street life





MEDIUM

Alter the design and surface of the street to promote storm water management and a mix of transit options



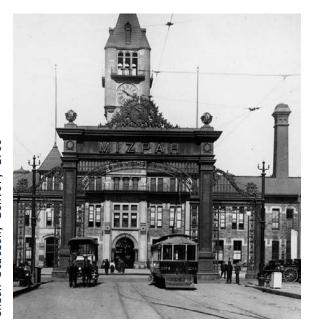
SHORT

Plant trees and other vegetation to manage storm water, create shade, and cultivate resiliency

Make Transit Stops a Place to Go

Turn transit hubs into neighborhood destinations that leverage a citywide system for local benefit

Public transportation systems offer huge benefits to cities, from affordable access to jobs and reducing road congestion, to bolstering property values and making it easy for residents to access the services they need. In the US, over 35 million people board public transportation every weekday. This act reduces driving by 4400 miles per household per year and saves Americans more than \$10,000 per year on auto maintenance and operating costs, the largest household expenditure after housing. This positive economic impact extends to cities as a whole, as every 1 dollar invested in public transportation yields 4 dollars in returns. This includes the increase generated in property values, which perform an average of 42 percent better when located near public transit with high-frequency service.

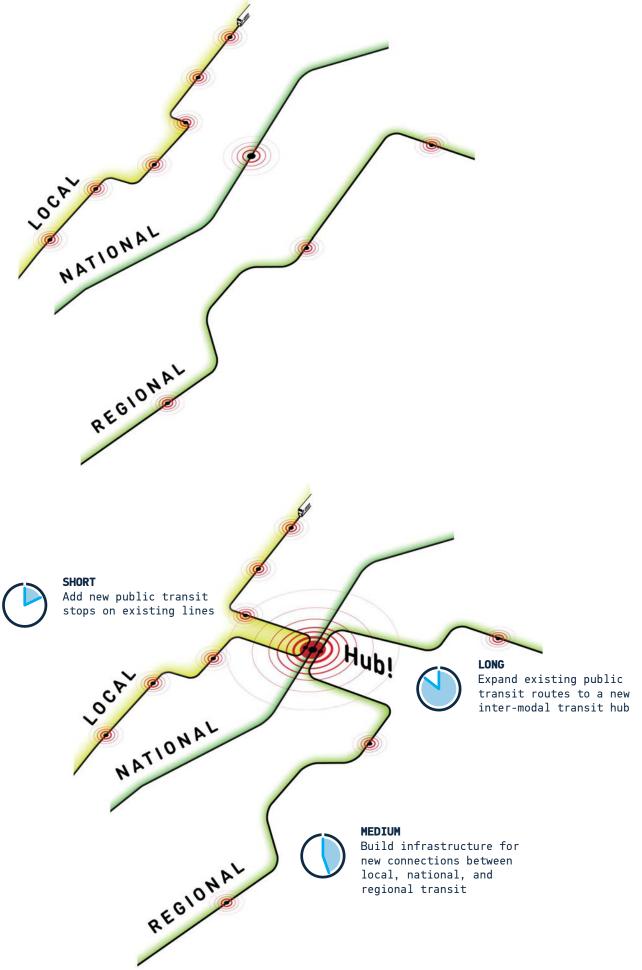


Despite this quantifiable positive impact, many communities do not sufficiently benefit from public transit in their cities. With disproportionate access, gaps in routes, and infrastructure investments that divide or even destroy neighborhoods, the consequences of poor transit decisions can damage the socio-economic health of neighborhoods.

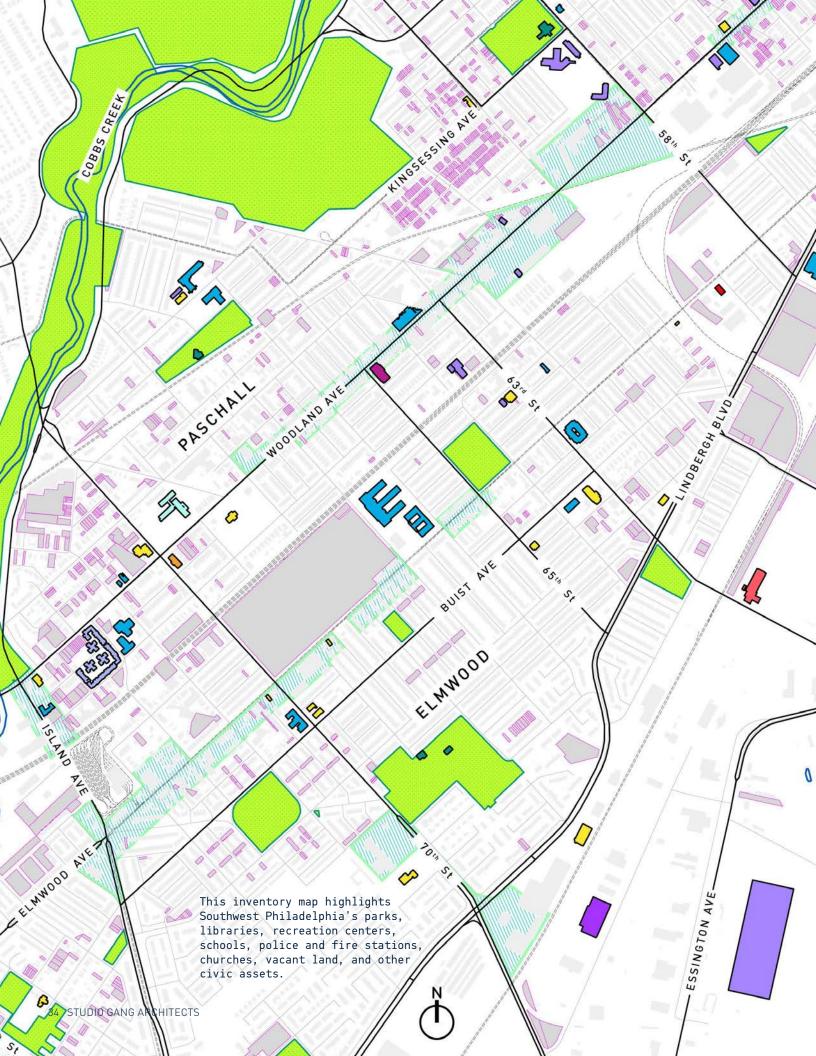
You can capitalize on the great opportunity latent in transit by positioning specific investments, like multi-modal stations, not simply as nodes in a system, but as civic anchors for neighborhoods. By rethinking concepts like "transit-oriented

development," which looks to maximize transit access within mixed-use development, you can instead move toward "community-oriented development," which makes transit stations themselves serve individual communities as an inextricable part of the civic commons.

Jnion Station, Denver, 1906



Possibilities



Our Neighborhood of Focus

The City of Philadelphia aspires to make its neighborhoods "more livable, healthy, and economically viable."† To explore how investing in the civic commons can realize these aims, at the suggestion of our partners at the Knight and Kresge Foundations and the City, our team engaged the area of Southwest Philadelphia to assess its current public assets; learn from local people about the area's strengths, challenges, and their visions for its future; and develop specific ideas about how its assets and people can work together to create a more vital and vibrant neighborhood. These insights are grounded in the comprehensive planning process that the City of Philadelphia concluded in June of 2011 with the City Wide Vision and in May of 2015 with the Southwest District Plan.

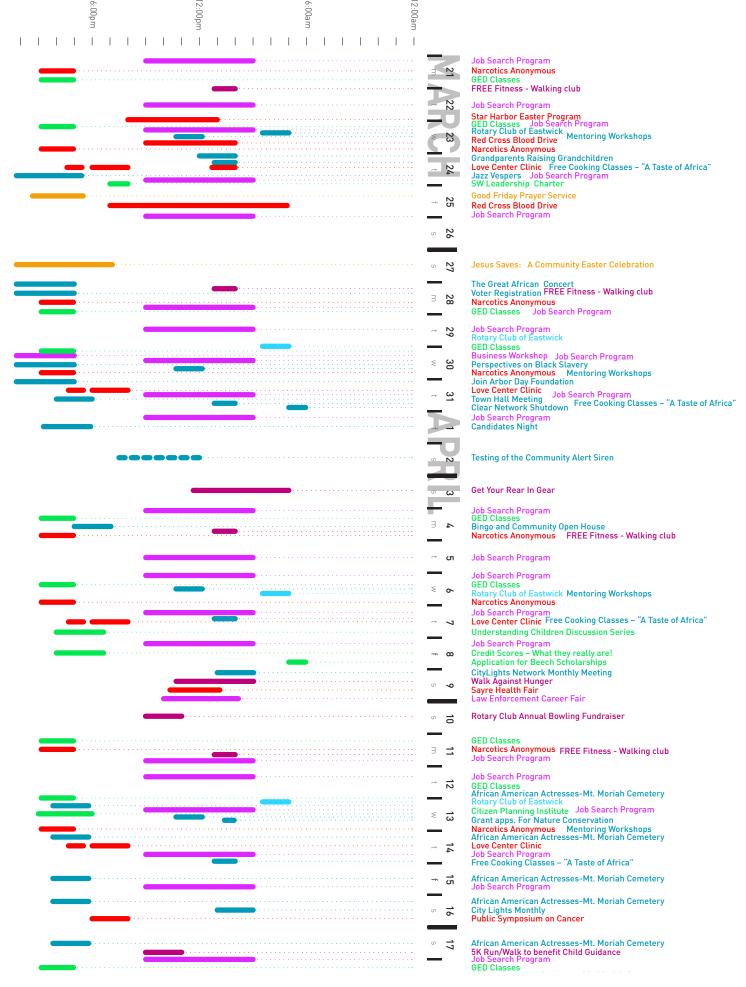
Southwest Philadelphia is a post-industrial district south of University City and west of South Philadelphia. While well-served by transit and bounded by the Philadelphia International Airport at its most southern point, the major rail lines and sprawling industrial riverfront forming its eastern edge effectively isolate it from the Center City District and other thriving neighborhoods. Significant transit infrastructure also cuts across the district, presenting barriers to mobility, visual connectivity, and clear neighborhood boundaries and identity.

The neighborhoods of Elmwood and Paschall form the residential heart of the area. Defined by connected row houses and their conjoined front porches, these historically working-class neighborhoods are also characterized by large swaths of land left behind by vacated industry—most notably, a 30-acre site formerly occupied by a General Electric factory. Parks, breezeways, and waterways are found throughout the district, though some residents do not see these natural spaces as assets, due to their lack of programming, identity, and accessibility. The area is served by a strong number of public institutions that offer people innovative and relevant services despite their aging facilities and limited resources. That said, their imposing architecture and poorly located entrances are two of several physical obstacles preventing them from connecting with potential audiences.

Recent immigrants and long-time Philadelphians make Southwest Philadelphia their home and give their community a unique identity and entrepreneurial spirit. Though challenged by low property values, high unemployment, low graduation rates, and high obesity, the neighborhood will thrive when strategic investments in places and programming leverage its strengths and support local needs and dreams.

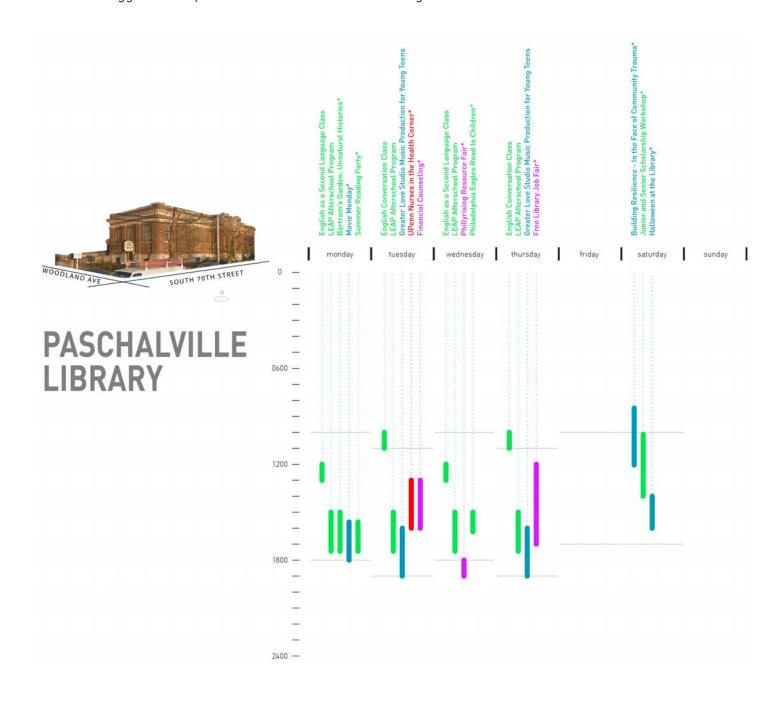
The following section envisions what is possible in Southwest Philadelphia by applying the process and strategies outlined in the previous sections to activate its civic commons.

[†] Philadelphia 2035, City of Philadelphia



SEE: Program Analysis

An inventory of the public programs offered by Southwest Philadelphia's civic assets over a four-week period, examined as a color-coded timeline, reveals gaps in current offerings. This information informs new, community-specific programming ideas and suggests how particular civic assets can work together to offer them.



"Even if a park is close to where people live, without a recreation center, people are less likely to use it."

Kathryn Ott Lovell Commissioner of Parks & Recreation City of Philadelphia

"Southwest Philadelphia has great history of diversity and resourcefulness. This is one of the best assets of the neighborhood."

Walter Licht Walter H. Annenberg Professor of History University of Pennsylvania

"Simply cleaning and greening vacant lots improves the health and well-being of the people in the surrounding area."

Glen J. Abrams Director of Sustainable Communities Pennsylvania Horticultural Society

> "Philadelphia is already investing in green infrastructure to help mitigate some climate impacts, and additional strategies should be coordinated with leadership from the impacted communities."

Christine Knapp Sustainability Director City of Philadelphia



Mike DiBerardinis Deputy Mayor City of Philadelphia



Donna Henry Executive Director Southwest Community Development Corporation



Siobhan Reardon President and Director Free Library Philadelphia



Nancy Goldenberg Vice President, Planning & Development; Executive Director Center City District and Foundation



Brian Abernathy Managing Director City of Philadelphia



Christine Knapp Director of the Office of Sustainability City of Philadelphia



Patricia Smith Senior Policy Advisor Reinvestment Fund



Julianne Schrader Ortega Chief of Programs Pennsylvania Horticultural Society

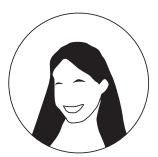
HEAR: Local Perspectives

"Southwest Philadelphia is a very diverse and resourceful community with a strong entrepreneurial spirit."

Mark Harrell Community Organizer Southwest CDC Philadelphia

> "The key is thinking of civic assets as a campus and hives of activity that make the neighborhood strong on many levels, from health to economic success."

Siobhan Reardon President and Director Free Library Philadelphia



Julie Wertheimer Chief of Staff - Criminal Justice City of Philadelphia



Andrew Frishkoff Executive Director Philadelphia LISC



Mark Harrell Community Organizer Southwest CDC



Kathryn Ott Lovell Commissioner of Parks and Recreation City of Philadelphia



Karen Fegely Deputy Director Commerce Department City of Philadelphia



Walter Licht Professor of History University of Pennsylvania



Howard Neukrug Former Commissioner Philadelphia Water Department



Glen J. Abrams Director of Sustainable Communities Pennsylvania Horticultural Society



COMBINE: Civic Commons





Open Libraries to Opportunity

The Paschalville branch of the Philadelphia Public Library system provides a diverse set of services, from lending books for reading and ties for job interviews, to teaching languages and hosting cultural events. It is one of over 1600 Carnegie libraries in the US and a well-made, historic building, but it is closed off from the street, inaccessible, and oriented away from the main thoroughfare of the neighborhood. With simple interventions it can leverage its unique ability to provide services that bring people together, aid the local workforce, and strengthen the community as a whole.

Who Leads?

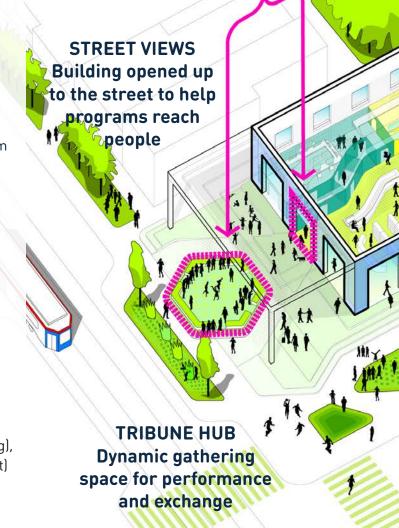
The Free Library of Philadelphia

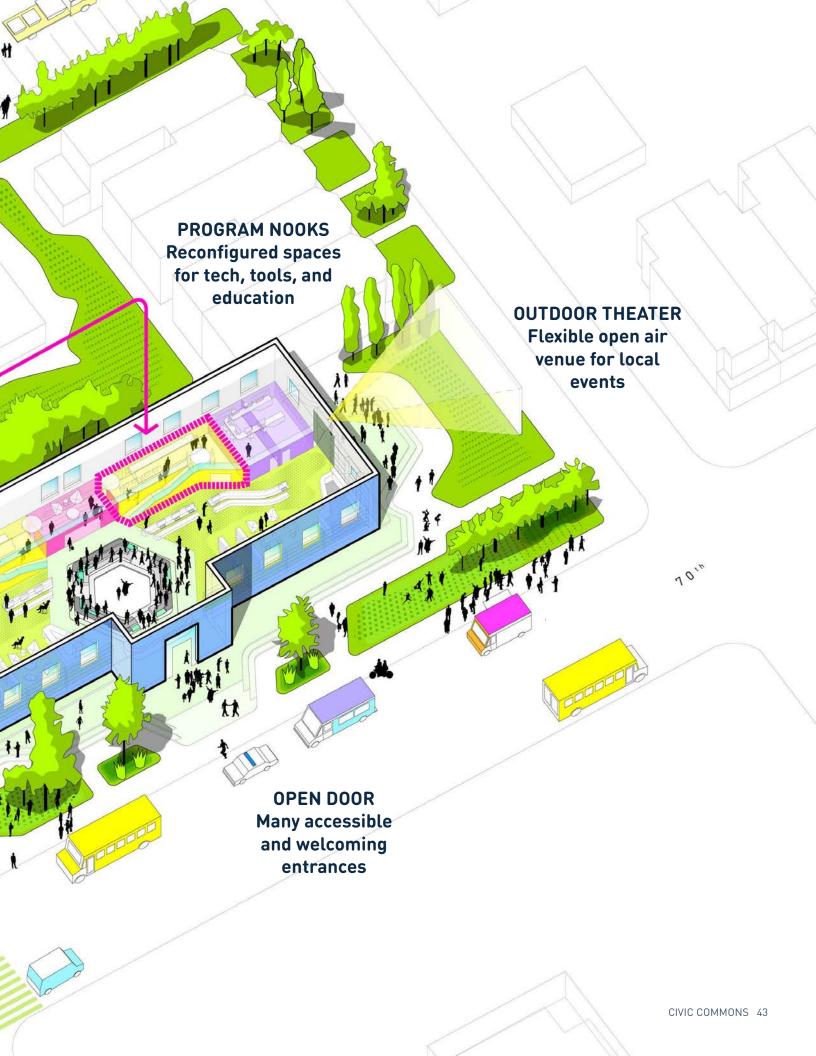
Who Joins?

Philadelphia Chamber of Commerce (Job Training), Pennsylvania Department of Education (Programming), and Rising Sons (Young Adult Workforce Development)

Who Invests?

Knight Foundation, Finanta, Next Fab, Start Up PHL

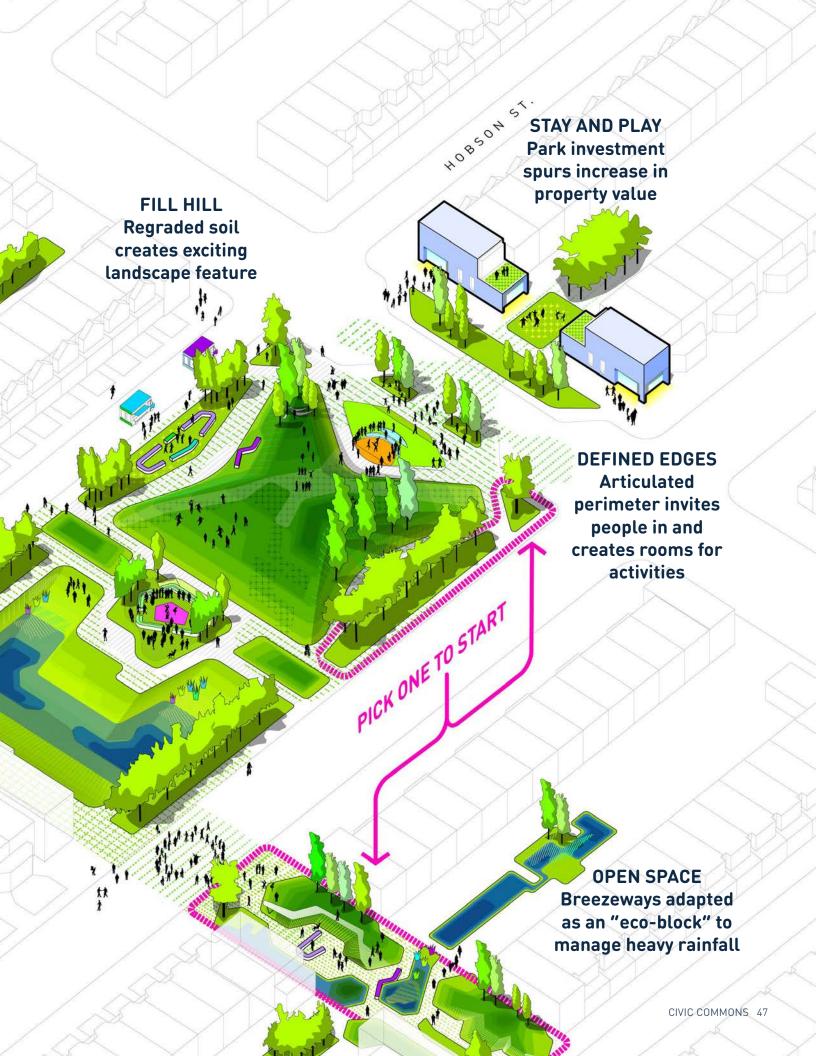




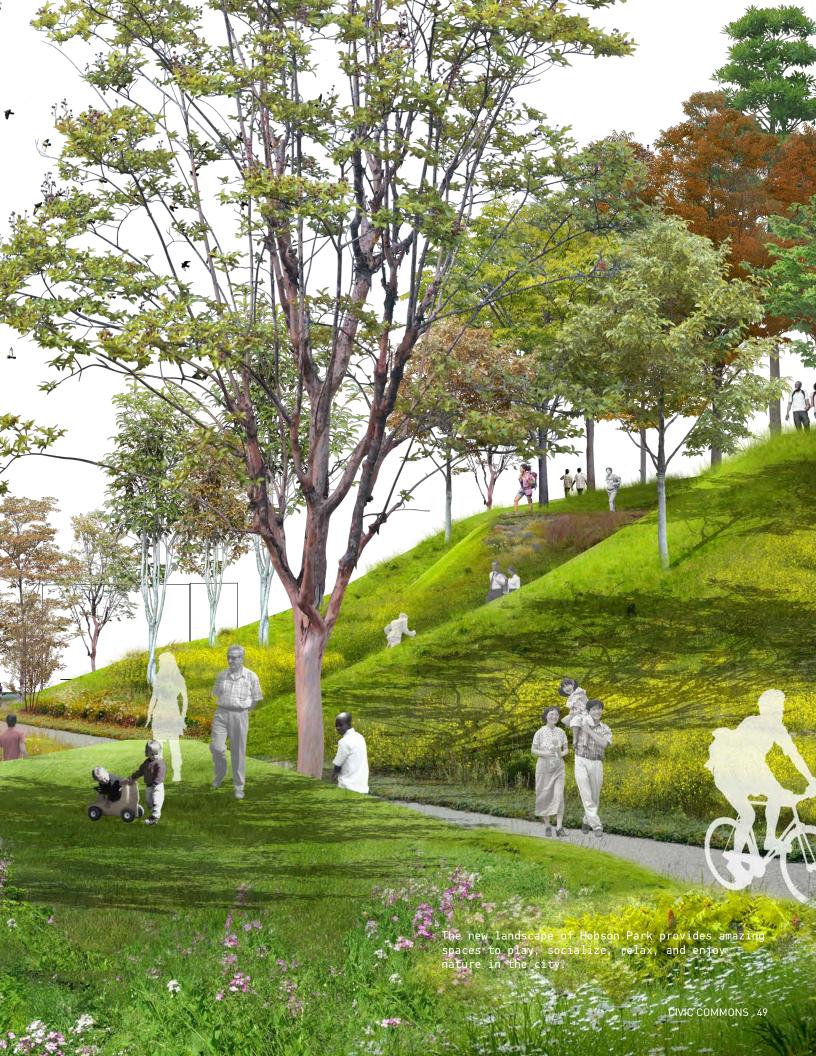


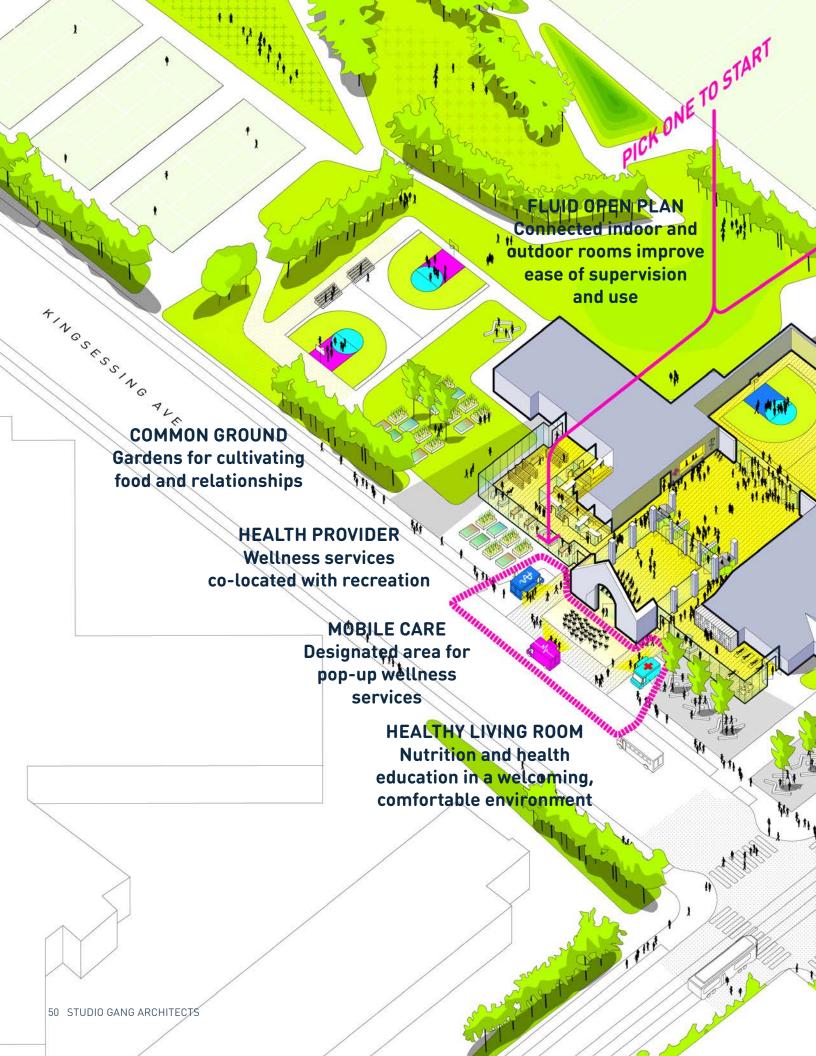










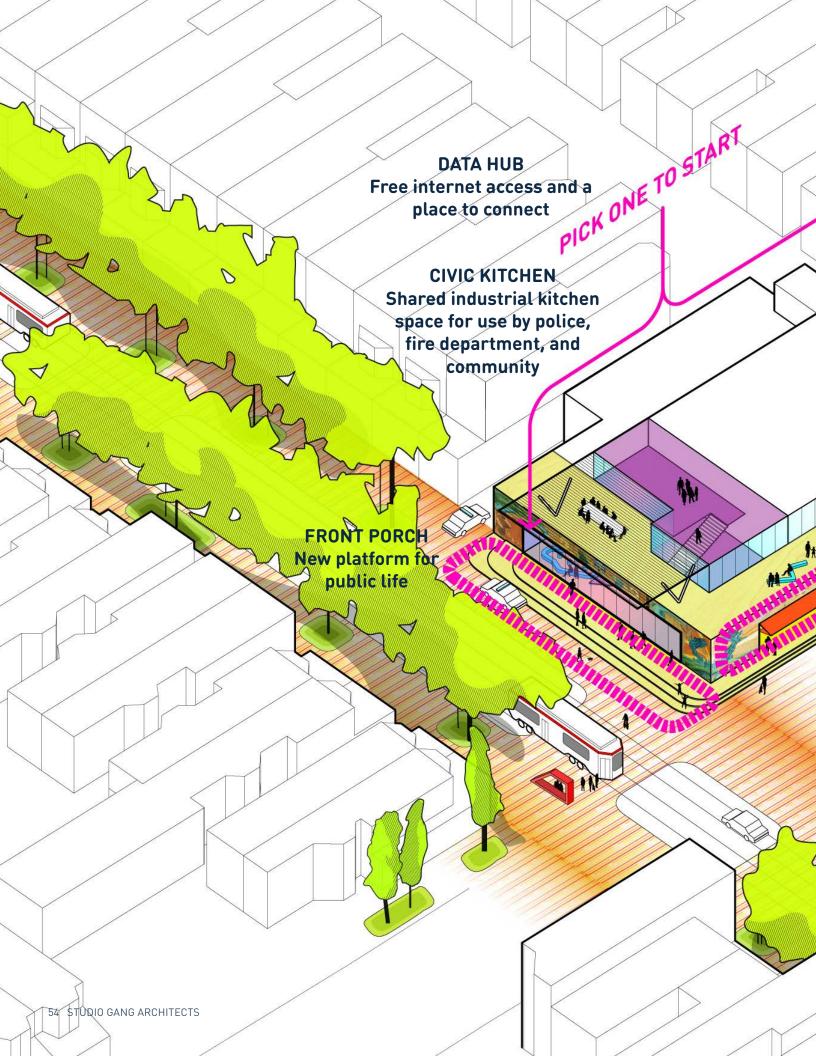








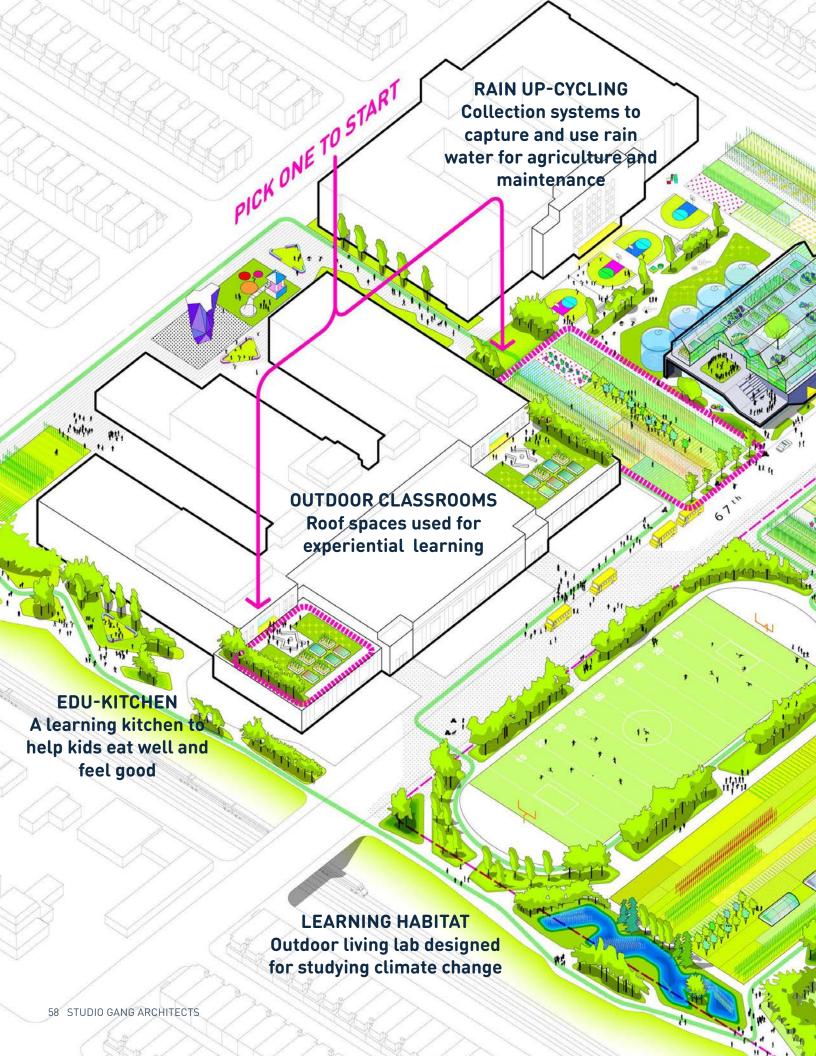
A multipurpose Healthy Living Room, a variety of wellness vendors and amenities, a bright new changing area, and an "open gym" floor plan invites the neighborhood to join the fun at the Francis Myers Wellness Center.











GREENHOUSE Existing buildings reused for community gardening and agriculture

CULINARY INCUBATOR
Industrial kitchen and
greenhouse where local
gardeners and chefs
develop their skills and
businesses

Cultivate Schools into Innovation Campuses

John Bartram High School and Tilden Middle School are surrounded by parking lots. This underutilized exterior space has the potential to become an extension of the classroom that serves students, their families, and the neighborhood. Hosting integrated science and agricultural programs can address prevalent health issues, teach valuable skills, and provide healthy food. The natural beauty of these programs can elevate the identity of the schools, reduce stress, and inspire neighborhood pride and investment.

Who Leads?

Philadelphia Public Schools

Who Joins?

Vetri Foundation (program), Pennovation Works (incubator), Bartram's Garden and the US Phenological Association (education)

Who Invests?

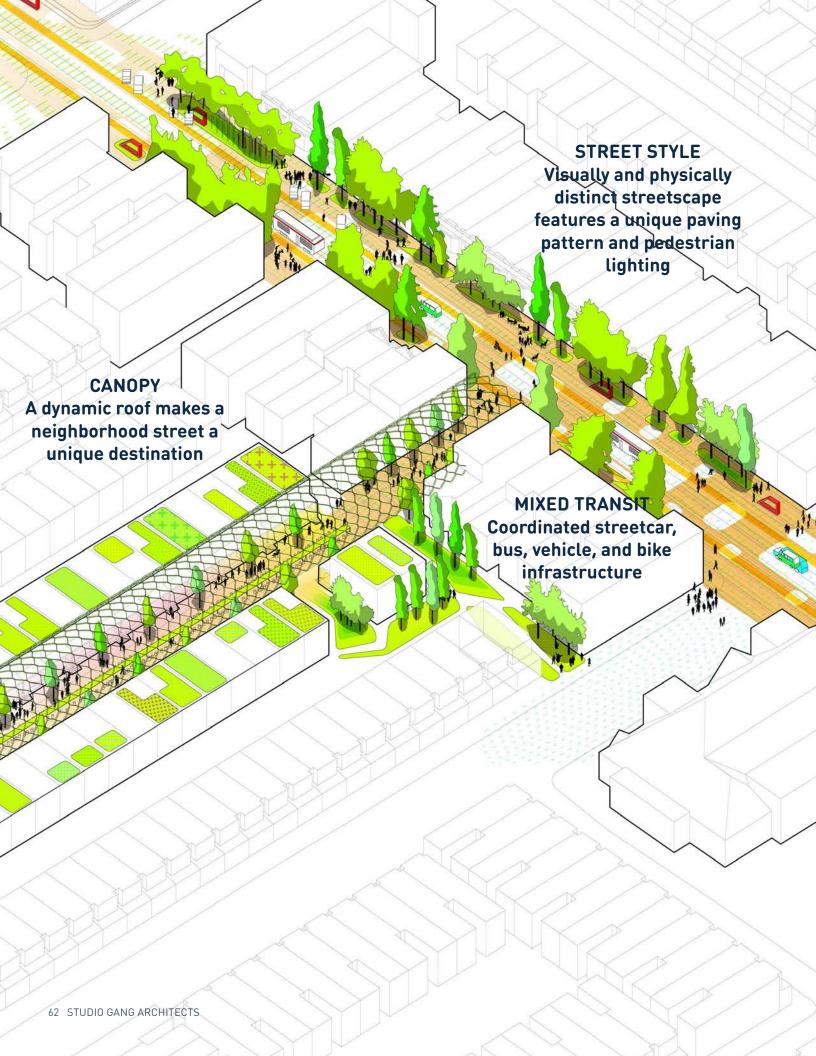
The Food Trust, William Penn Fou<mark>ndati</mark>on, and The Reinvestment Fund

TEST SHEDS
Spaces to teach biological
and agricultural skills

GROUNDS FOR PLAY
A variety of athletic
fields for students and
community recreation







Make Streets into Places

Woodland Avenue's wide sidewalks have the potential to increase neighborhood walkability, manage storm water, encourage local spending, and inspire socializing. By developing the streetscape, canopy, and programming, this commercial corridor can become a more exciting and productive place to visit.

Who Leads?

Southeastern Pennsylvania Transportation Authority

Who Joins?

Philadelphia Water Department (water infrastructure), Pennsylvania Horticulture Society (programs and support), Open Streets PHL (events)

Who Invests?

Southeastern Pennsylvania Transportation Authority, Impact 100 Philadelphia, Pennsylvania Department of Conservation and Natural Resources

PICK ONE, TO START Overhead light installation creates a safe, inviting nighttime experience

WOODLAND ALE.

CIVIC COMMONS 63

NIGHT LIGHTS

CLEAN AND GREEN Trees, bioswales, and benches make streets more habitable













Make Transit Stops a Place to Go

Southwest Philadelphia's local, regional, and international transit networks currently do not connect in purposeful ways. A multimodal transit hub in Elmwood can connect these distinct networks to support one another and provide better service. A new station can not only make these connections, but serve as an important community hub.

Who Leads?

Southeastern Pennsylvania Transportation Authority

Who Joins?

Amtrak (infrastructure), Philadelphia International Airport (support), Eastern Pennsylvania Transportation Alliance for Clean Transportation (program)

Who Invests?

US Department of Transportation Congestion Mitigation and Air Quality Improvement Program, Sunoco, Transportation Alternatives Program

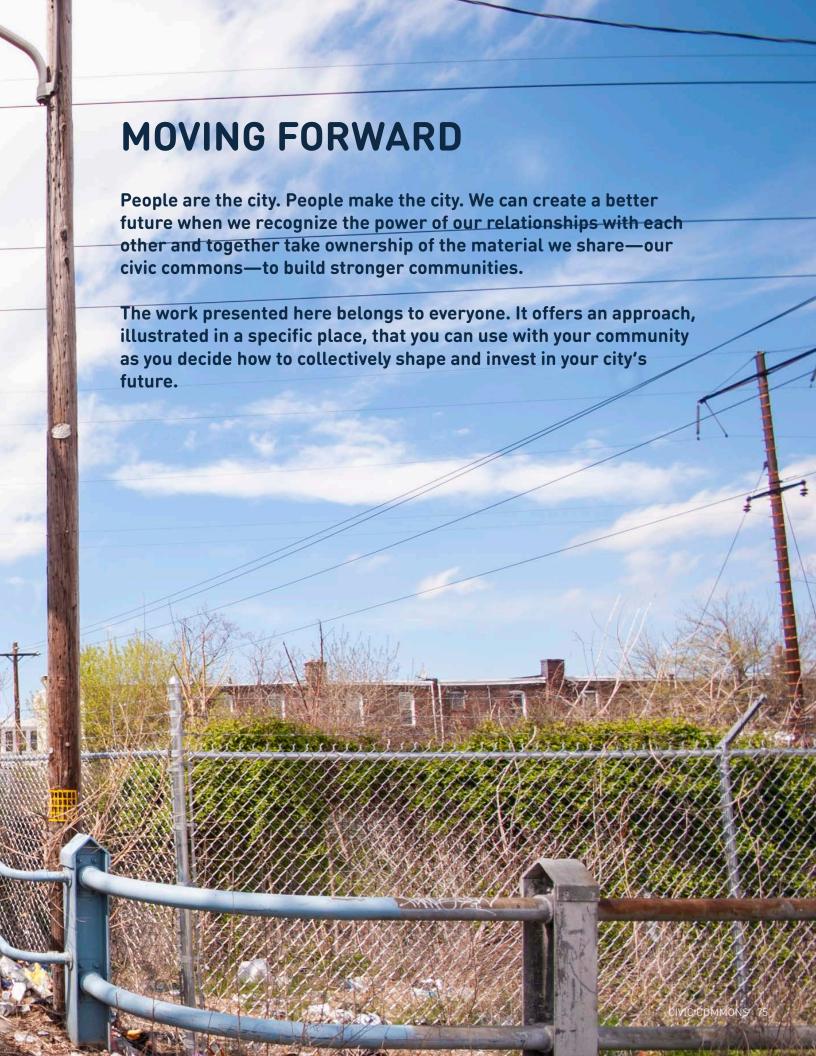
INTERMODAL STATION
Regional and local train
and bus routes connect











Techniques

Field Research

Develop a series of questions and a format that helps focus site visits and encourage participants to document what they see and hear.

Date		MEETING #	Notes / Comments / Sketches :
Time Contact Location	- Name, Title, Organization Address		
	tional Mission ent and any major projects of note	Contact Background Experience: Current Work: Education:	
Importan	nt Questions		
Why? Where? How? Who should we	connect with?		
Notes / C	comments / Sketches	.	

14 Civic Commons Evaluation Fieldbooklet

WEDNESDAY, APRIL 13 MEETING 09	Notes / Comments / Sketches :
Time 1000 MARTIN	- get + Branout Transcens
1.00 p	B. Spert/ FRANS: 60 SIN
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Location 1313 Archi Street - 12th 1 tool	- 2000 contained a mond of Actos part
Organizational Mission Contact Background	" Pre Sty" That Follow
Business Support, Improving Neighborhoods, Real Estate Services, Business Attraction, Director of the office of Neighborhood Economic	PIDC- REPORTE NEGUNA SCHAPENE.
Private / Public Partnerships Development Industrial Districts manager, Urban Industry Industrial Districts manager, Urban Industry Industrial Districts manager, Urban Industry Industrial Development	- PER MADDING OF INDERTURE - DIE TO be by horior
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	EASTWICE THIS IS WARRING 22% FORDER
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	d - Songer, stell mait successful loverly I'm CITS
PONG Mylahs -	- SETTA DOE IT - NEIT BO IT, - SYEMS
Important Questions	n much
Is Woodland perceived as the "center" of the neighborhood (if not, what else?)	TRONGY THE.
Could you tell us about the process of creating the Germantown and Lehigh Corridor Streetscape?	do
What metrics do you use to asses commercial corridors? Diversity of retail? Consistent density?	(NOO) LAND
Are there entrepreneurship programs in Philadelphia that focus on low income communities?	Not cunway.
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Due Diligence

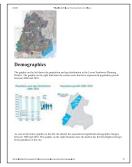
Study the current and previous plans made for the area to understand the context and build from previous work in your city.

Philadelphia 2035 Comprehensive Plan

Philadelphia 2035

2035 Lower Southwest **Existing Conditions Report**

2035 Lower Southwest District at a Glance



- June 2011
- City-wide vision + 18 District
- September 2015
- Areas of focus for 2035 District
- In Progress
- Demographics Overview

Transit and Trails



- Bikes at Transit
- Bikes to Transit
- Bikes on Transit

Phildelphia Trail Masterplan Update



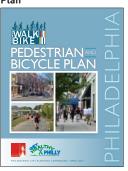
- Proposed Projects and Priority

Phildelphia Trail Masterplan



- Complete, expand, and connect watershed parks and trails in the City and the region.
- Create a citywide trails master plan to coordinate the planning and construction of trail systems within Philadelphia.
- · Create a trail corridor network that connects parks, neighborhoods, and trails citywide.

Pedestrian and Bicycle Plan



- Promotes walking and biking as part of intermodel urban transportation system

Southwest CDC Initiatives

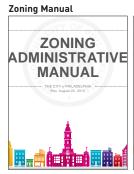








Land Use and Zoning







• August 2012

September 2010

• 2015

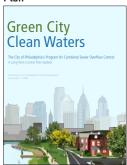
Water and Ecology

Cobbs Watershed Management Plan



- June 2004
- Restore and protect the beneficial and designated uses of the waters of the Cobbs Creek

Combined Sewer Overflow Plan



• September 2009



Greenworks Philadelphia



• 2009

A vision for how Philadelphia can and should seize the moment, building upon the assets left to us by earlier Philadelphians and creating a better future for ourselves, our children and generations still to come.



Lower Schuylkill Masterplan



May 2013

Climate-Ready Philadelphia

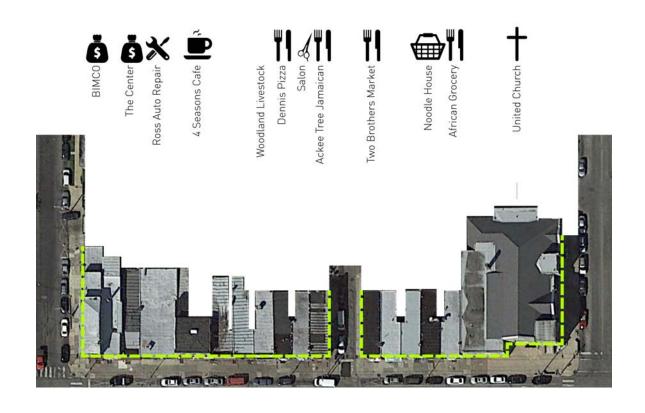


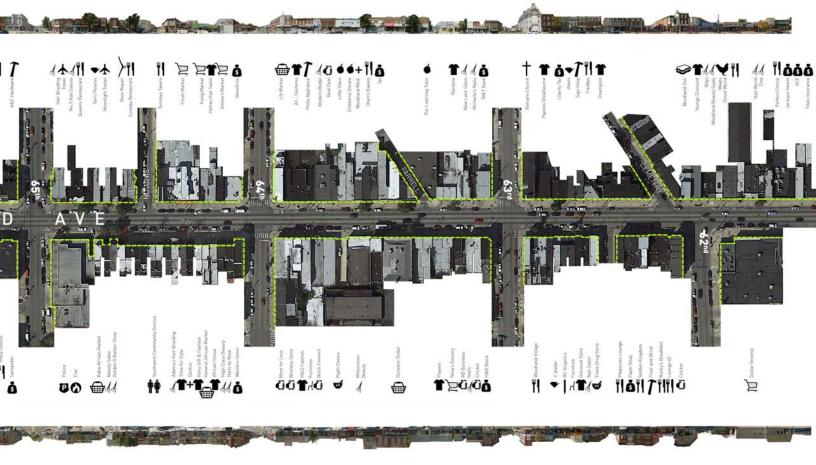
November 2015

Street Composition

Look closely at the diversity and distribution of programs that make up your key commercial corridors. Street composition mappings are effective at revealing parcel spacing, retail character, block rhythm, and building pattern variation.







Building Typologies

Illustrate how zoning and building type shape the neighborhood and community. Look for unique patterns in the building fabric, street characteristics, or landscape plantings.

Streetview	Axon
Urban Form_	Zoning Overlay
	Size
	<u> </u>
	Colloquialisms
	Permitted Building Type
	Uses Permitted as of right
	·
	Uses requiring special exception approval
Dimensional Standards	Characteristics
Minimum lot width	-
Minimum rear yard depth -	
May height	

Late 19th-Century Row House Examples

TYPE 03

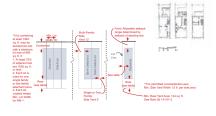




Streetview



Urban Form



1,440 sf Intermediate : 30%

Based on setback of abutting lots

Single, Two-family :5' per yard Multi-fam, detached : 5' side yard, 8' corner lot Multi-fam, semi-detached : 12'

Corner: 20%

Zoning Overlay

RM-1, Residential Multi-family-1

Size

Small 2 floors 1,000 - 1,600 sf

Colloquialisms

City House Plan Workingman's House

Permitted Building Type Detatched; Semi-Detached; Attached; Multiple Buildings on lot

Uses Permitted as of right

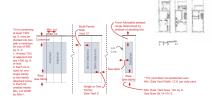
Single-Family, Two-Family, Multi-Family, Passive Recreation; Family Day Care; Religious Assembly; Safety Services; Transit Station; Community Garden; Market or Community-Supported Farm

Uses requiring special exception approval

Group Living: Personal Care Home; Single-Room Residence; Active Recreation; Group Day Care; Educational Facilities; Fraternal Organization; Hospital; Libraries and Cultural Exhibits; Utilities and Services, basic; Wireless Service Facility

Urban Form

TYPE 04



Dimensional Standards

Minimum lot width Minimum lot area Minimum open area

Minimum front setback Minimum side yard width

Minimum rear yard depth

TYPE 04

16' 1,440 sf Intermediate : 30%

Corner: 20% Based on setback of abutting lots Single, Two-family : 5' per yard Multi-fam, detached : 5' side yard, 8' corner lot Multi-fam, semi-detached : 12'

Zoning Overlay RM-1, Residential Multi-family-1

Size

2 floors 1,000 - 1,600 sf

Colloquialisms

City House Plan Workingman's House

Permitted Building Type

Detached; Semi-Detached; Attached; Multiple Buildings

Uses Permitted as of right

Single-Family, Two-Family, Multi-Family, Passive Recreation; Family Day Care; Religious Assembly; Safety Services, Transit Station; Community Garden; Market or Community-Supported Farm

Uses requiring special exception approval

Group Living: Personal Care Home; Single-Room Residence; Active Recreation; Group Day Care; Educational Facilities; Fraternal Organization; Hospital; Libraries and Cultural Exhibits; Utilities and Services, basic; Wireless Service Facility

Brick with Stone Front, Entry vestibule, Shed kitchen, Shallow closets, Indoor plumbing (early 19th C. none),

TYPE 03

Dimensional Standards

Minimum lot width Minimum lot area

Minimum open area

Minimum front setback

Minimum side yard width

Minimum rear vard depth

Max height

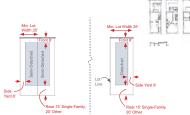
Urban Form











Dimensional Standards Minimum lot width Minimum lot area Minimum side yard width

Max height

2.250 sf

Detached Intermediate Lot: 8' / side yard Detached Corner Lot : 8' Semi-Detached : 8' Single Family : 15' Other : 20

Zoning Overlay RSA-1, Residential Single-family Attached-1

Size

Medium 3 floors 2,200-2,500 sf

Colloquialisms

Permitted Building Type Detached: Semi-Detached Uses Permitted as of right

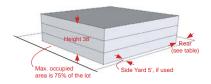
Single-Family: Passive Recreation; Family Day Care; Religious Assembly; Safety Services; Transit Station; Community Garden; Market or Community-Supported Farm

Uses requiring special exception approval Group Living; Personal Care Home; Active Recreation; Group Day Care; Educational Facilities; Fraternal Organization; Hospital; Libraries and Cultural Exhibits; Utilities and Services, basic; Wireless Service Facility

Characteristics

Brick with Stone Front Front porches Bay windows Tall ceilings Elaborate woodwork

Urban Form



Dimensional Standards

Max Occupied Area

Minimum Front Yard Depth Minimum Side Yard Width Minimum Rear Yard Depth Max Height

Intermediate: 75% Corner: 80% N/A 5' if used

The greater of 9" or 10% of Lot Depth

**Max. of two dwelling units are permitted for lots less than 1,440 sq. ft. A max. of three dwelling units are permitted for lots that are 1,440 sq. ft. to 1,919 sq. ft. A minimum of 480 sq. ft. of lot is required per dwelling unit for the lot area in excess 1,919 sq. ft. When number of dwelling units calculates to a fraction, round down.

Zoning Overlay

CMX-2*, Neighborhood Commercial Mixed-Use-2

Size

Medium 3 floors 2.200-2.500 sf

Colloquialisms

Uses Permitted as of right

Uses requiring special exception approval

Characteristics

Brick with Stone Front, Front porches, Bay windows, Tall ceilings, Elaborate woodwork

"Combine" Worksheet

Use a framework to understand the current conditions and connections between civic assets in your area of focus. Propose phased ideas that identify partners and desired effects.

STRENGTHEN SEE, HEAR & COMBINE What is there? What is happening? How to phase investment What is the physical condition of Library YEAR 1 Spark what is there? Recreation Center What is the most feasible idea? Park What is the spatial relationship of Requ's: What is physically needed to the assets? Police/Fire Partners: Who needs to be involved to make the Street What is the formative history of the Funding? Engagement? Ownership? Vacant Land What effects can you expect to see from Schools What is the history of the assets? How can the outcome be measured? What is the economic profile of the community? YEAR 5 Build What is the economic state of the What built idea will have the assets? most impact? Requ's: Partners: Effect: Where do people work, shop, gather? What are the demographics of the place? What events take place? What are the policy initiatives of political leaders? YEAR 10 Sustain What idea will solidify longterm What community groups are politically representing the Partners: Effect: neighborhood? What discussions are taking place around the environment? Are there organizations that are working to improve the environment What environmental concerns exist in the neighborhood What is the health profile of the community?

What are the key health issues for

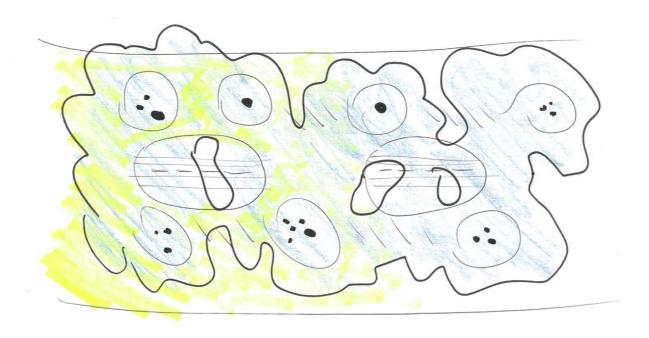
this community?

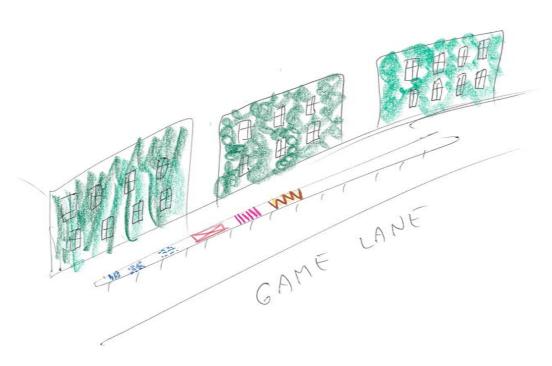
STRENGTHEN STRENGTHEN SEE, HEAR & COMBINE SEE, HEAR & COMBINE Civic Commons Civic Currents Spark, Build, & Sustain Civic Commons Civic Currents Spark, Build, & Sustain Library - failing building Library - landmark Library - extended lending Library - jobs program Library - on Woodland Library - Tie lendingy Library - haling building Library - Lindmark Library - Jedemark Library - Jede program Library - Jede program Library - Jede program Library - A galaway Rec Center - failing building, distant Rec Center - missing programming Library YEAR 1 Mobile Toolbox YEAR 1 Event I Bear : Library extends lending from books to gardening tools or gardening clips or gardening of the gardening or gardening to g Create events around the neighborhood and develope an economic framework to fund future projects Requist Use existing recreation infrastructure partners: FM employees and volunters page for the partners: FM coordinate program and \$55 City permits and variancess Food FM **Recreation Center** Recreation Center Park Park Police/Fire Station Police/Fire Rec Center - missing program Parks - Other open space Parks - The properties Rai Trail Parks - States - Raining parkny Parks - States - Raining parkny GE - Raining Rec Center - Tailing building, distant Rec Center - Tailing building, distant Rec Center - Trailing building, distant Rec Center - Trailing segmenting CE State - Land trailing CE State - Land traili Street Street Vacant Land Vacant Land Schools Schools us: pite - potential new turn around GE Site - colorated with schools vacant land decreased safety green vacant lot improves YEAR 5 Porch Commons Mea : Library extends lending rem books to event + vending space Requ's: a control to the contro School - dangerous School - der overcrowded School - distant play fiel School - distant play Field - discontinue School - distant dispart School - dispart School -YEAR 5 Activate YEAR D ACTIVATE 40e 1 egyand infrastructure to include whickes capable of mobile sevents whickes capable of mobile sevents that are mobile, easy to use, and capable of aggregation departments of aggregation infrastructure when possible partments PA employees and volunteers PAC Coordinate program and SS Chity permits and varieties SPICOL Fundrasing and promotion permits and varieties SPICOL Fundrasing and promotion for the program of the Trolley - doesn't connect to alport Trolley - upcoming improvements Streets - wide sidewalks (many places) recovery - abandaminism²⁹ induce to hazers Woodland Ave commercial corridor Common for understoration Urban Ag protiferation Finanta increasing loans Blue Barrel Economy root extraoration recovery root extraoration recovery YEAR 10 Satellite Idea : Library programs spread into the neighborhood neighborhood necessary in the construction of partners ELP extend Staff Finants Loan City zoning permits, sell builings Citizens Construction Volunteers Effect Expansion of previous Effects ECONOMIC YEAR 5 Build to Suit New construction and permanent additions for recreational activities additions for recreational activities additions for recreational activities additions for recreational activities and the second section and the second section and the section additional addition Vorkshop to the world heritage Idea : Rapidly changing community High rate of youths (under 24) High rate of larger families SOCIAL Train liters disconnection Missing venues SWCDC African community group USGBC project search PHS vacant lot programs High rate of diversity Train lines disconnection Missing venues SWDDC - weak African community group USGBC project search PHS vacant lot programs PAL reisting police coaching Political representation - misNeighborhood poor storm wal ENVIRONMENTAL

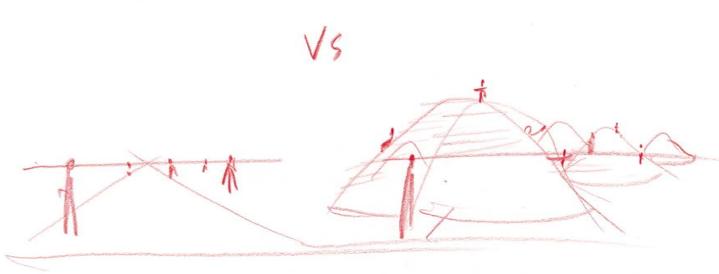
SEE, H	IEAR & COMBINE	STRENGTHEN	SEE, H	IEAR & COMBINE	STRENGTHEN
ivic Commons	Civic Currents	Spark, Build, & Sustain	Civic Commons	Civic Currents	Spark, Build, & Sustain
ibrary	Library - failing building Library - lending (extended: ties, music room) Library - on woodland	YEAR 1 Activate	Library	Library - failing building Library - lending (extended: ties, music room) Rec Center - taling building Rec Center - missing programming	YEAR 1 Germinate
ec Center ark olice/Fire treet acant Land chools	Labor's Japanese RecCenter - distant Pets- undrawed Pets- Misteria Parks - Trails (existing + planned) Parks - Trails (existing + planned) Parks - Breezeways train times potential green belts Petos batton- und integral price Petos Statins - labor political GE Statins - political GE Statins - political GE Statins - political price GE Statins	Idea: Strengthen East-West corridors with community eventils. Requi's: use skilling spaces, ents Partners. Partners. Woodland Are Business Assoc. Elimond Businesses Bartram and Tilden Schools Effect: Community building Community building Improvements on 64th Street Additional revenue for local businesses	Recreation Center Park Police/Fire Street Vacant Land Schools	Pulsa Statis Statis - planned Program Statis Statis - planned Program Statis Statis - planned Statis - plann	Ideas Seel Gurdens, healthy school lutch, and resighberhood slachen Requ's: use existing space, found objects, see Partners: POP or chart disstallation training BG tools, training USDA fundings and education VCP Eatiquette school funch Citizens time and effort Effect: Healthy food awareness Seeling Food for school and personal use Lease Obeling
PHYSICAL	GE Site - colocated with schools Vacant Land - decreased safety Vacant Land - cream uprant life improves			Streets - wide sidewalks (many places) Streets - Bike Paths, planned Housing - porch typelogy Housing - abandominiums	YEAR 5 Cultivate
<u> </u>	Social-Chapters Trolley - Lurn-around precedent Trolley - Connectivity Trolley - Gonectivity Trolley - Gonectivity Trolley - Gonectivity Trolley - Opcoming improvements Streets - wide sidewalks (many places) Streets - super narrow streets Streets - Busher around streets Streets - Side Paths, planned Streets - woodland ave missing parking Hausey - entry bushe streets Hausey - entry large - large	YEAR 5 Link Idea: Add infrastructure to complete the loop Requ's: we bridge additional bive lanes connection through GE Site Partners: City Doming permits Indea of the Site Continued Site Continued Site Site Indea of the Site Continued Site Site Indea of the Site Continued Site Site Indea of the Site Site Continued Site Site Indea of the Site Site Site Site Site Indea of the Site Site Site Site Site Site Site Sit	ономон с	Historic - School Hostoric - School Hostoric - School Historic - S	Ideas : Garden hub, culliary arts academy, and street market nurse partners: TFT funding VP culliary arts academy BS vegetables and fruits PP land, training PP land, training TP land training Revenue for local gardeners Expansion of previous effects
HISTORIC	Historic - Insaters Historic - School Historic - Library Historic - Cametery Historic - Ge was neighborhood center	YEAR 10 Loop		first generation entrepreneurial spirit Night Market	YEAR 10 Produce
SOCIAL ECONOMIC	Woodland Ave commercial corridor Emercal has extraordinate Unan la profession Night Market Workshap to the word burilage Cultury Arts Training Cultury Arts Training Cultury Arts Training Cultury Arts Training Unan la profession Registry (Ausper) community La profession La profession	Idea : Transit hub and regional connections create new neighborhood loops new building, transit, and street infrastructure where the building transit, and street infrastructure and transit border to the building transit buildin	POLITICAL SOCIAL	Demo Kitchen Workshop to the world heritage Culinary Arts Training Task High rate of events lander 2d SMCCC commany great USGBC project search PHS vacant lot programs PRE exiting policy cauching war mile fact these PFE. A.C.H. PFE. Many Callery Library Center Free Server	Idea : Greenhouse, food incubator, and community co-op Partners: IT1 funding WCP cultinary art's scademy WCP cultinary art's scademy BHS land, training TRF funding TRF funding Effect: Workforce development Entrepreneurial resources Neighborhood Identity Local revenue Local food
ENVIRONMENTAL POLITICAL	missiphy amous a control of the cont		неалн еимеримела.	pre-K band issue Nep Pius Chul Profit Rauss Readynam - anghburhad stale plat projects SNAP and SNAP- Ed Eatiquente - the Vetri school Lunch My Daughter's Kifchen afterschool cooking 40% adult hobesity 20% child obesity 60% adult high blood pressure	

Sketch

Visualize ideas quickly, share, and discuss. Engage with your team as well as your community stakeholders. Sketching is a fun and easy activity for everyone to participate in.

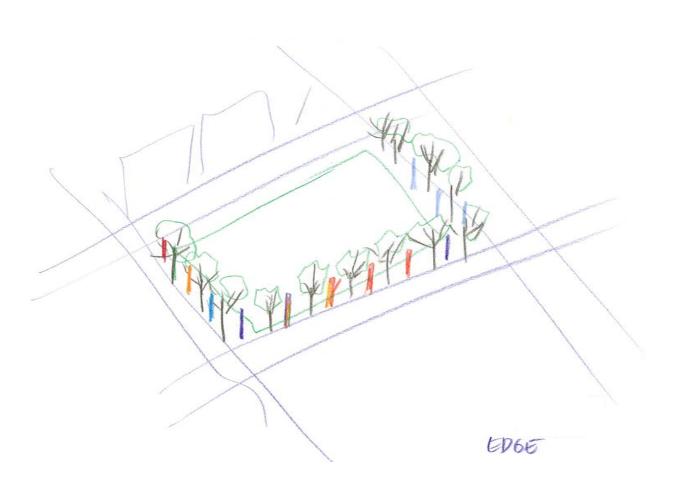


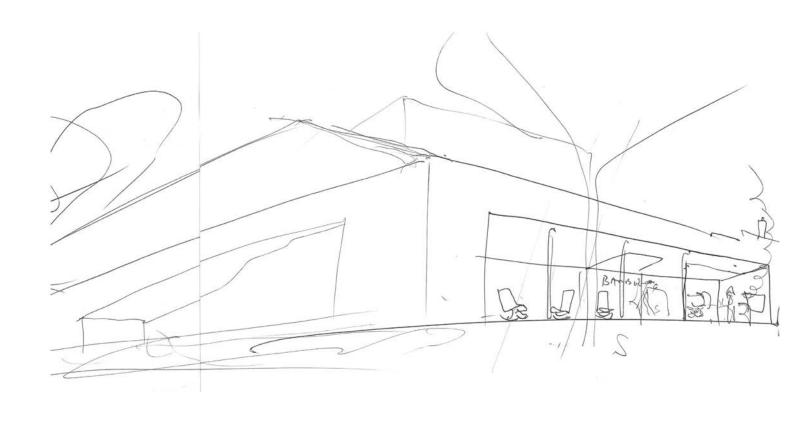




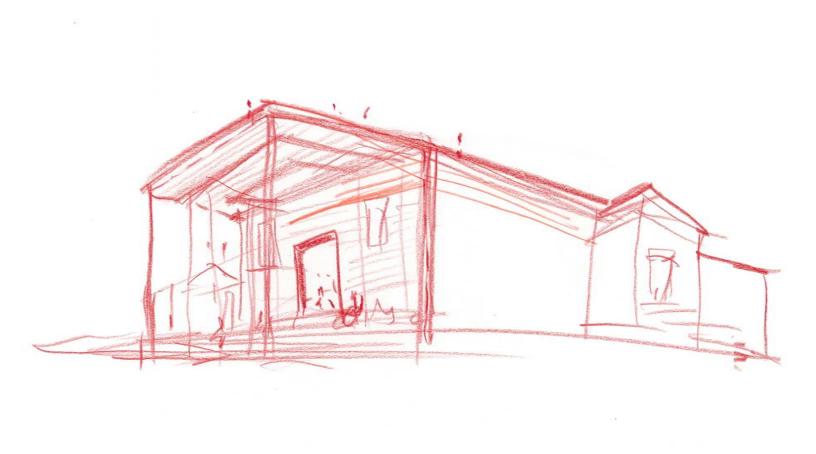
FLAT SPACE SEEMS SMALL

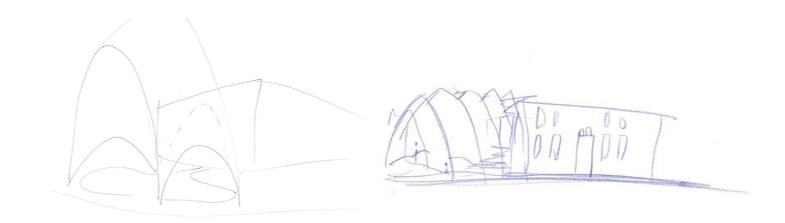
TOPOGRAPHY MAKES MORE DEPTH MORE VARIETY OF EXPERIENCE











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